# University Innovation Ecosystem. Case of US and Russian universities

Conference "Development of Centers for Entrepreneurship and Innovation in universities" Nikolai R. Toivonen, 21.02.2012



### TABLE OF CONTENTS



- Problem statement
- Innovation chain
- Comparative analysis of innovation infrastructures U.S. and Russian schools
- The formation of ecosystems of high school
- Innovation Infrastructure ITMO
- The results of IPD in the ITMO
- ITMO interests in the development of SDI
- The main trends of IPD in the ITMO
- The process of "materialization" of the idea
   Innovation Hub based on the ITMO



#### Problem statement



Variation of terms describing university innovation activities:

- Innovation environment (Rus.: Инновационная среда)
- Innovation ecosystem (Rus.: Инновационная экосистема)
- Innovation system (Rus.: Инновационная система)
- Knowledge based innovation hub (Rus.: Инновационный хаб)





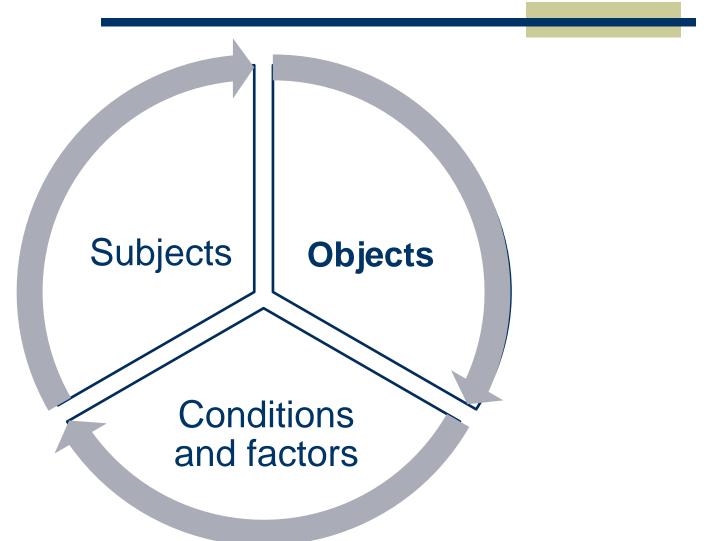
Innovative system - a set of subjects (actors) and objects (item) of innovation, interacting in the process of developing and selling innovative products governed by the State's policy on the development of innovation system \*)

\*) Letter of the Russian Government # 2473Π-Π7 dated 05.08.2010 "Principal areas of Russian Federation policy in the fields of innovation system development up to 2010"



### Innovation system









The subjects of the innovation system - the institutions (legal entities) and individuals involved in the development of innovations activities (including scientific, technological organizational, financial and commercial), aimed at implementation of innovative projects, as well as the creation of innovation infrastructure and its operations.

Examples: OTT, business incubators, technology parks, etc.





All subjects that contribute to the development and implementation of innovative projects, including rendering of managerial, logistic, financial, information, personnel, organizational etc. consulting services usually referred to as "innovation infrastructure"





Objects of the innovation system - all kinds of novelty (Rus. новшество) that in the process of commercialization may be transformed (converted) in the new or significantly improved product (goods, services) or process, a new method of sale or a new managerial approach in business practices, workplace organization or in external relations

Examples: idea, projects, IP, prototype, etc.



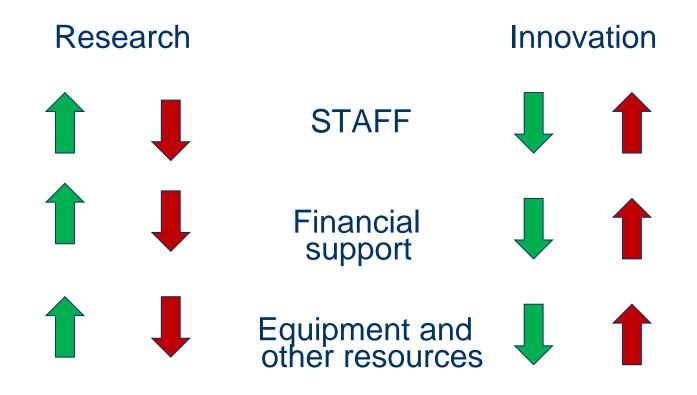


University Innovation Ecosystem - aggregation of internal University innovation system and external entities, conditions and factors that are directly involved, or provide a harmonious and effective organization of innovative activities of the University



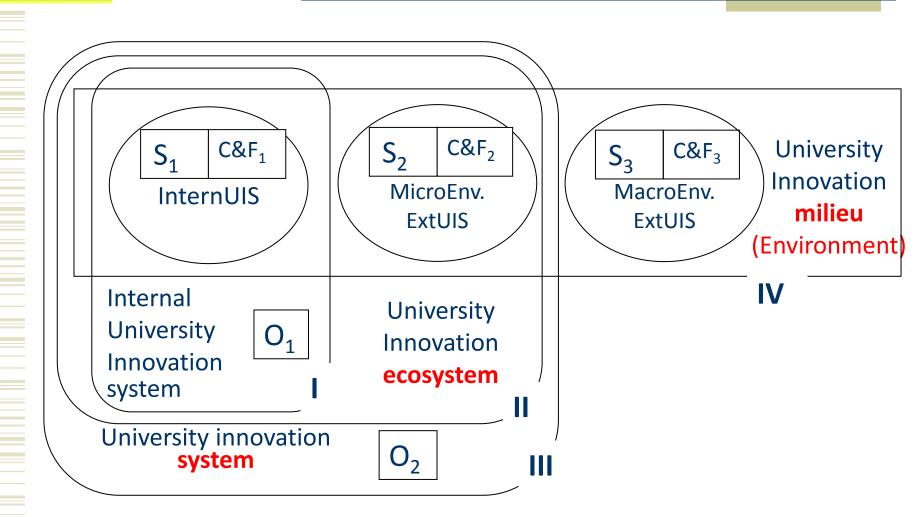


Why the "ecosystem"? Example - "competition" between the two activities of the university:











# Elements of University Inno-ecosystem



- I. Internal innovation system, incl.:
- innovation infrastructure (subjects)
- set of different types of "intellectual novelty/products" (ideas, projects, IP, prototypes, etc.)
- set of conditions and factors that regulate and facilitate development of I&EA (both internal and external)
- II. A set of external partners, and "players" (eg, venture capital funds)
- III. A set of external conditions and factors shaping the entrepreneurial culture



### Components of innoecosystem of HEIs



#### continued:

Set of conditions and factors described the internal university innovation system:

- Support of I&E by the University top-management
- Strategy (Goals, Tasks), a program of I&E development
- Legal basis governing the development and stimulating of I&E
- Learning Environment (trainings, case studies, etc.)
- Information system, built-in University info-system
- R&D management system, incl. early detection of results with high commercial potential
- Advanced service support (lawyers, economists, etc.)
- Entrepreneurial culture and a positive image of the "innovators" in the university/research teams, etc.



# Innovation ecosystem of HEIs



Lets consider the differences between innovation Ecosystems for leading US universities (members of Association of American University) and leading Russian Universities (members of Russian Association of Leading Universities)



# Comparison of US and Russian HEIs



#### External environment

Nº	Conditions	US	Russia
1.	External innovation infrastructure	Advanced	Poor
2.	Diversification of VC and BA funding	Advanced	Poor
3.	Legal system to support innovation	Advanced	Poor
4.	Well educated unemployed experts	Significant Number	Poor
5.	Market demands for innovations	"Very hot"	Poor



# Comparison of US and Russian HEIs



#### Incentives to run innovation activities:

- 1. Russian universities:
- Reporting to Authorities
- Increasing competence to Faculty members
- Attracting active and entrepreneurial youth
- Raising funding

#### 2. US Universities:

- Self-actualization of Faculty members and students
- Attracting talented youth
- Raising funding, incl. for research
- contribution to the regional development



### Innovation Infrastructure of UCLA



Office of Research Administration, Incl.:

Strategic Research Initiatives Group

Office of Contract and Grant Administration

Office of IP and Industry sponsored research

UCLA Engineering
Institute for Technology

Advancement (ITA)

**UCLA Tech Assessment** 

\_\_ <u>Group (students)</u>\_

**OnGreen Company** 

**Tech CEO Network** 

The Propellant Group

California
NanoSystems Institute
(CNSI) BusinessIncubator

LA Cleantech Incubator





Bureau on
Strategic
Planning and
Development



Department on Project
Management
Development

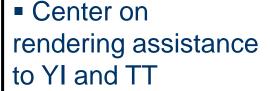


Bureau on Intellectual Property and Scientific Information

Innovation and Technology Center



■\* Business-Incubator "QD"





Center of Project Appraisal

Bureau on Marketing



Investment Fund "QD"
Accelerator

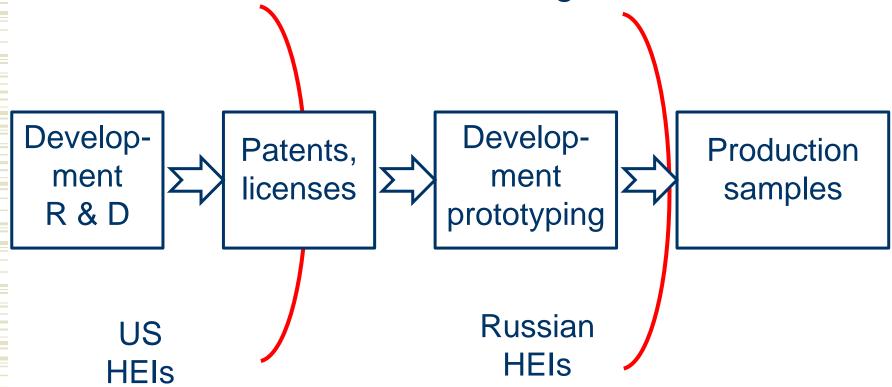




### Comparison of US and Russian HEIs



Different strategies for I&E in the U.S. and Russian leading universities



#### Unified Project Management System

VR on Education

**RECTOR** 

VR on International Cooperation

VR on Research

VR on Project Management

VR on Commercial Projects





Department on Education

Department on **Project Management** 

Department on Commercial Projects

**International Department** 

**Department on Research** 





Education, Research, and Innovation Units

Managers

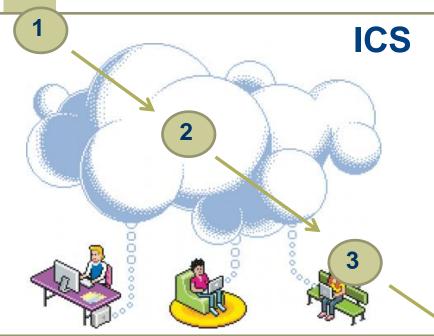
Managers

Managers

Managers

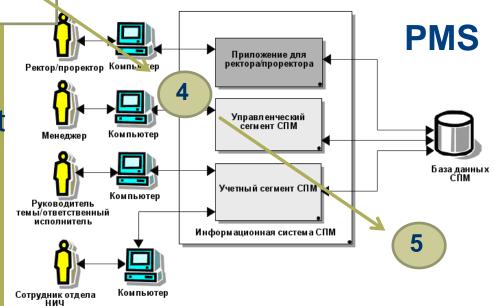
### IT-support of R&D





- Collection of project ideas
  - Team building
  - Elaboration of Application and submission

- Support and maintenance project management process
- 5 Projects data storage





Infrastructure

# Chain of Services to Faculties and Students

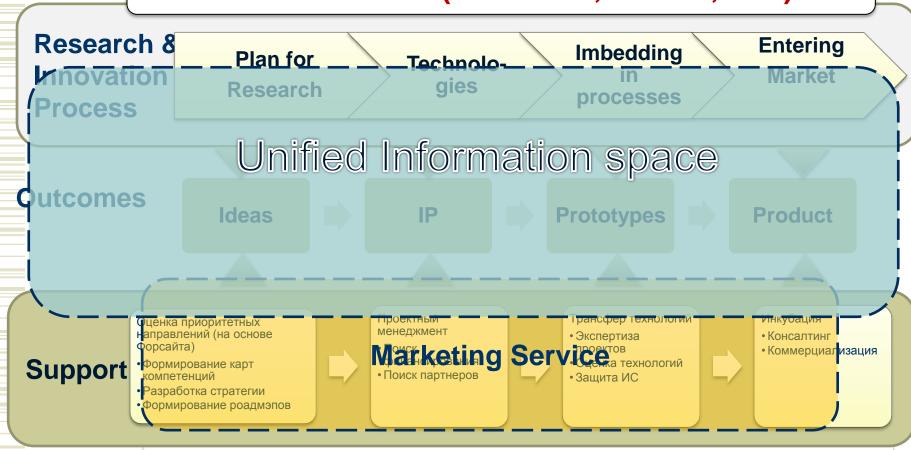
Unit on SP

and D



Incubator





Department

of PMD

Center of P.

**Appraisal** 



### UCLA-ITMO Strategic Partnership



- I. EURECA Enhancing University Research and Entrepreneurial Capacity
- II. 2-year pilot projects (2011-2012):
  - Project 1 (EWIC): Enhancing ITMO world-wide innovative capacity
  - Project 2 (CAIB): Cross-Atlantic Innovative Bridge {for Russian innovations}

#### **III. Universities-hubs:**

- St.Petersburg National Research University of information technology, mechanics, and optics (ITMO)
- University of California, Los Angeles (UCLA)

#### IV. Partnership cost:

- a) USRF budget: 0,5 mln. USD, incl.:
  - \* EWIC project 0.342 mln USD
  - \* CAIB project 0.125 mln USD
- b) ITMO contribution: 1.6 mln USD





# Model of University Innovation Hub



CONSULTING SERVICES (INCL. MARKETING)

**TRAINING** 

ITMO INNOVATION HUB

PRODUCTION MANAGEMEN T

SEED & VENTURE FUNDING

R&D

**MANAGEMEN** 

(INCL. IP)

TECH.
TRANSFER
AND
COMMERCIALI
ZATION

### ITMO – Innovation Hub



ITMO being the Innovation Hub plays the following roles:

- Research and education institution: organization and implementation of R&D, running education programs etc.;
- Consulting company: provision of needed services to the third institutions (companies, organizations etc.) in partnership building (networking), fundraising (grants, seed, venture) and other ones within the project management activities;

### ITMO – Innovation Hub



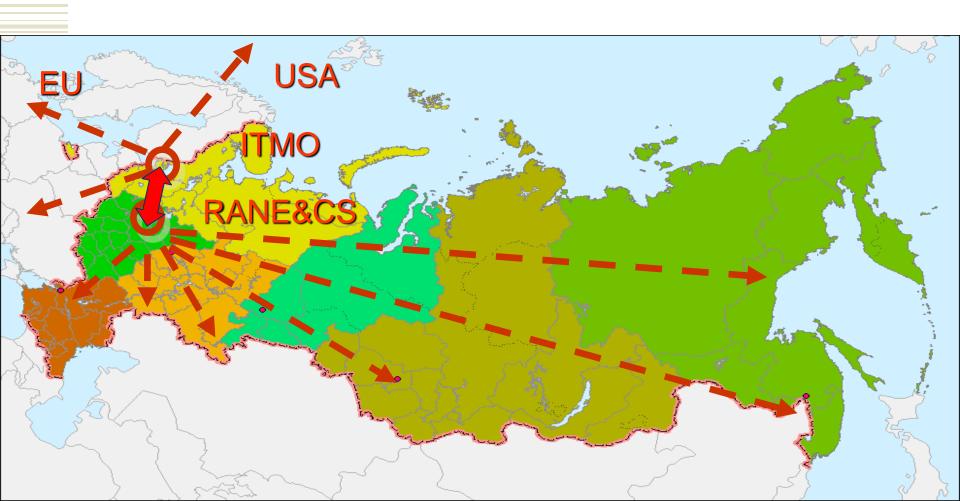
#### continuing:

- Owners/Founders of innovation infrastructure units: provision of needed service to third institutions in technology transfer and commercialization of IP;
- Manufacturing company: organization and manufacturing of prototypes and products/services in cooperation (within the contracts) with third institutions

# Networking and Partnership Development

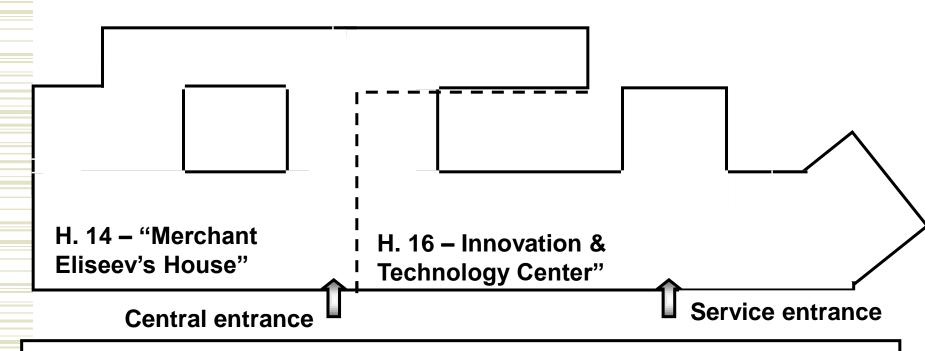


**Network of Innovation Hubs** 





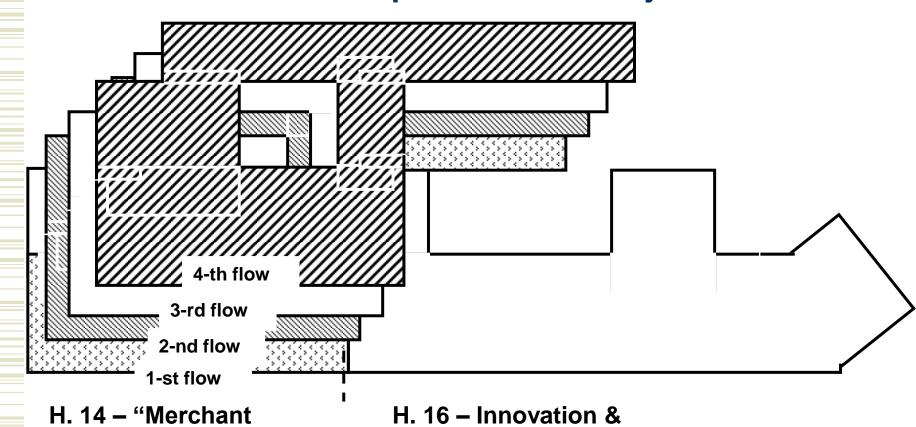
#### Chart of the «Complex on Birzhevaja»



**BIRZHEVAJA LINE** 



Location of Education-and-Research Institutions in the «Complex on Birzhevaja»

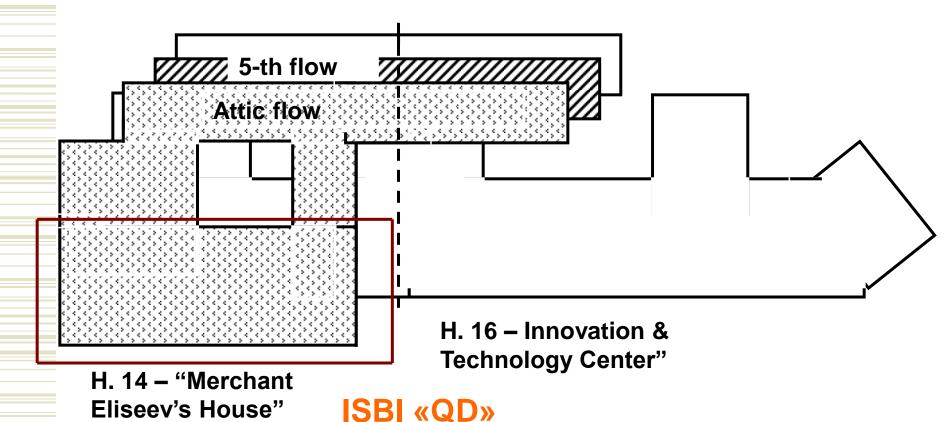


**Technology Center**"

Eliseev's House"

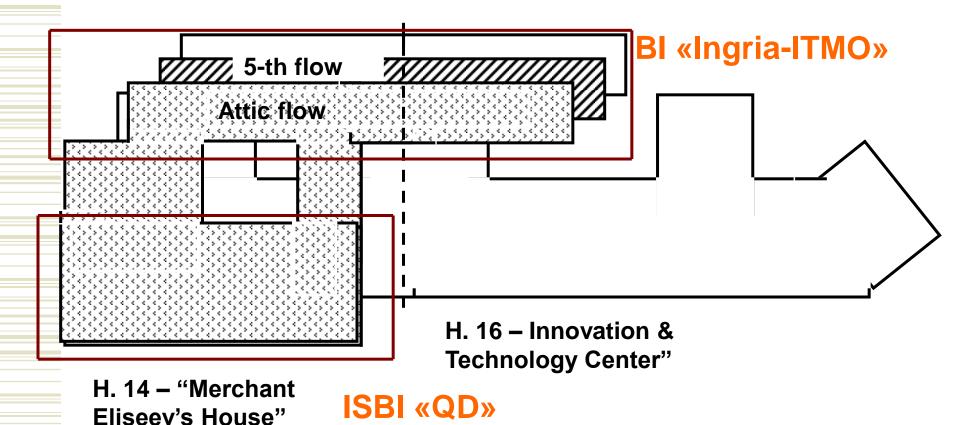


Location of Business Incubators in the «Complex on Birzhevaja»



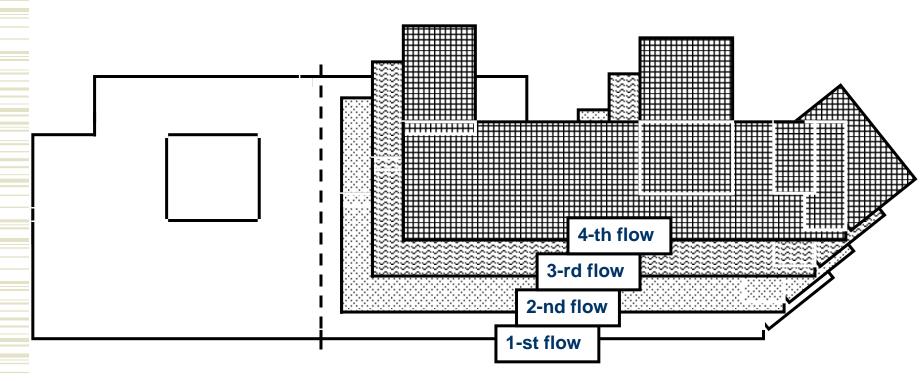


Location of Business Incubators in the «Complex on Birzhevaja»





### Location of start-ups in the «Complex on Birzhevaja»



H. 14 – "Merchant Eliseev's House"

H. 16 – Innovation & Technology Center"



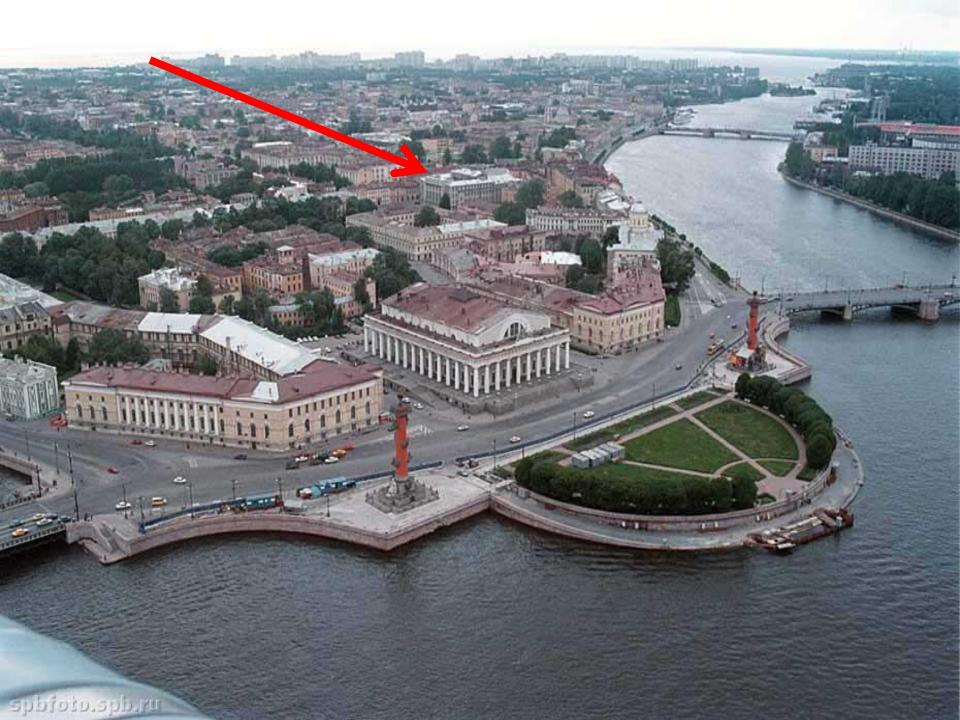














### Thank you for your attention

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